

August 5, 2016

Star Ferro & Cement (STAFER)

₹113

Robust volumes but margins decline...

- Star Ferro & Cement's Q1FY17 results were below our estimates. SFCL's revenues increased 9.9% YoY to ₹ 449.1 crore (below I-direct estimate of ₹ 541.7 crore) led by 22.4% YoY increase in volumes to 0.76 MT while realisation declined 10.2% YoY to ₹ 5,948
- EBITDA margins declined from 29.7% in Q1FY16 to 20.4% (below I-direct estimate of 23.0%). EBITDA/tonne was at ₹ 1,212/tonne
- The board has approved a reverse merger of Star Ferro & cement with Star Cement. Under this scheme, Star Ferro & Cement shareholders will receive 1.33 shares of Star cement for every one share held. Consequently, Star Ferro & Cement will be dissolved and Star Cement will be the new entity. The price of the company will be adjusted to ~₹ 85 per share. The merger will help the promoter gain listing benefits as previously the promoter shares were privately held. Hence, representing the true holding of promoters i.e. 74.9% from 64.4%. We believe these changes will be effective in the next two or three quarters

Infra focus to provide robust opportunity for growth...

SFCL is the largest cement player in the North-East region (NER) with over 23% market share. Demand growth in this region has consistently remained higher than growth at the pan-India level. With the government's thrust on infrastructure development, demand growth in NER is expected to remain healthy over the coming years. Considering this, Star Ferro is expected to clock revenue CAGR of 21.2% in FY16-18E.

...but declining operating margins, policy changes a key challenge

EBITDA margins have declined from 30.4% in FY15 to 23.9% in FY16 mainly due to an increase in coal cost, higher freight and RM cost. Over the next two years, we expect cost pressures to continue to make it difficult for the company to regain 30% levels in operating margins. Further, various benefits (like capital investment subsidy, interest subsidy on working capital and transport subsidy) that the company enjoys under the NE industrial policy (NEIIPP 2007) will expire in 2018, which will further put pressure on operating margins of the company.

Receipt of subsidy a key trigger

SFCL is entitled to receive ~₹ 600 crore of subsidy from the government. However, receipt of subsidy has been delayed resulting in increased debt. The company has received ₹ 25 crore subsidy in this quarter. It expects to receive the remaining amount in the next two or three quarters. We believe receipt of subsidy could help make the company debt free (FY16 debt was ₹ 749 crore) and act as a key trigger for the company.

Long term potential intact; maintain BUY

SFCL's utilisation has improved from 44.1% in FY13 to over 75% in FY16 led by robust demand in the North-East region (NER). We expect the same to remain healthy, going forward, given the limited available capacity in the market, it operates. The company aims to achieve market share of over ~30% over the next five to seven years from current 23% (led by aggressive marketing efforts). Although we do not expect the company to maintain ₹ 1,400 EBITDA/t post FY18 due to expiry of NEIIPP policy, healthy demand & pricing environment in NER region will enable the company to maintain EBITDA/t of over ₹ 1000/t (in line with many large cap cement companies). Also, receipt of subsidy could act as a key trigger. Hence, we maintain our **BUY** rating for the stock with a revised target price of ₹ 132/share (i.e. 6.0x FY18E EV/EBITDA).

Rating Matrix Rating : Buy

Target : ₹ 132

Target Period : 12-15 months

Potential Upside : 17%

What's Changed?

Target	Changed from ₹ 135 to ₹ 132
EPS FY17E	Changed from ₹ 6.4 to ₹ 5.9
EPS FY18E	Changed from ₹ 8.9 to ₹ 8.4
Rating	Unchanged

Quarterly Performance Q1FY17 Q1FY16 Q4FY16 QoQ (%) Revenue 449.1 408.7 9.9 563.2 -20.3**EBITDA** 91.5 121.3 -24.5 126.7 -27.8 EBITDA (%) 29.7 -930 bps 22.5 -211 bps 20.4 23.6 41.5 -40 6 PAT -43.2398

Key Financials				
₹ crore	FY15	FY16	FY17E	FY18E
Net Sales	1,427.0	1,709.5	2,035.0	2,508.9
EBITDA	435.1	395.0	456.9	574.1
Net Profit	83.4	92.0	131.5	186.6
EPS (₹)	3.8	4.1	5.9	8.4

* Previous figures include ferro alloy business

Valuation Summary									
	FY15	FY16	FY17E	FY18E					
P/E	30.1	27.3	19.1	13.5					
Target P/E	35.1	31.9	22.3	15.7					
EV / EBITDA	7.3	8.2	6.9	5.6					
EV / Tonne	171.1	173.9	170.5	129.6					
Price/Book value	3.7	3.3	2.9	2.5					
RoCE	12.5	12.0	14.5	18.1					
RoNW	12.3	12.3	15.4	18.4					

* Previous figures include ferro alloy business

Stock Data	
Market Capitalization	₹ 2510.6 Crore
Total Debt (FY16)	₹ 749.1 Crore
Cash and Investments (FY16)	₹ 24.5 Crore
EV	₹ 3235.1 Crore
52 week H/L	170 / 96
Equity capital	₹ 22.2 Crore
Face value	₹1

Price Performance (%)								
Return (%)	1M	3M	6M	12M				
Star Cement	10.8	0.2	(0.0)	(19.5)				
Shree Cement	14.6	27.3	61.0	50.8				
Heidelberg	13.0	32.9	81.2	75.9				
JK Lakshmi	9.4	20.8	40.9	28.9				

Research Analysts

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Devang Bhatt devang.bhatt@icicisecurities.com



11FY17 449.1 0.4	Q1FY17E 541.7	Q1FY16 408.7	YoY (%)	Q4FY16	QoQ (%)	Comments
0.4		408.7				
0.4		//12 7				Cement revenues increased 9.9% YoY led by 22.4% YoY growth in volumes
		400.7	9.9	563.2	-20.3	while realisation declined 10.2% YoY
	1.1	1.7	9.9	0.2	N.A	
0.0	0.0	-24.8	-100.0	13.0	-100.0	
98.0	106.5	79.7	22.9	135.5	-27.7	The increase in RM cost was mainly led by higher volumes in traded goods
29.3	35.9	23.1	26.6	27.1	8.3	
230.2	274.7	209.4	10.0	260.9	-11.7	
91.5	124.5	121.3	-24.5	126.7	-27.8	
						Increase in RM cost and higher employee expenses led to lower EBITDA
20.4	23.0	29.7 -	930 bps	22.5 -	211 bps	margins
24.0	45.0	44.7	10.0	44.0	00.1	
						Rise in interest expenses was mainly due to increase in debt
						nise in interest expenses was mainly due to increase in debt
12.0	17.0	19.0	-33.0	10.0	-33.1	The decline in DAT was mainly due to leaver CDITDA marrie and higher interes
22.0	20.1	41 5	42.2	20.0	40.0	The decline in PAT was mainly due to lower EBITDA margin and higher interes
23.0	30.1	41.5	-43.Z	39.8	-40.6	expenses
						Strong demand in the NE and outside NE region led to an increase in volume
0.76	0.85	0.62	22.4	0.80	-15.1	growth
						giovani
	•					Pricing pressure and higher cost led to lower EBITDA/tonne
	98.0 29.3 230.2 91.5	0.4 1.1 0.0 0.0 98.0 106.5 29.3 35.9 230.2 274.7 91.5 124.5 20.4 23.0 34.2 45.9 21.0 20.8 36.7 58.9 12.6 17.0 23.6 36.1 0.76 0.85 5,948 6,407	0.4 1.1 1.7 0.0 0.0 -24.8 98.0 106.5 79.7 29.3 35.9 23.1 230.2 274.7 209.4 91.5 124.5 121.3 20.4 23.0 29.7 34.2 45.9 41.7 21.0 20.8 20.2 36.7 58.9 61.1 0.5 5.9 0.5 12.6 17.0 19.0 23.6 36.1 41.5 0.76 0.85 0.62 5,948 6,407 6,624	0.4 1.1 1.7 9.9 0.0 0.0 -24.8 -100.0 98.0 106.5 79.7 22.9 29.3 35.9 23.1 26.6 230.2 274.7 209.4 10.0 91.5 124.5 121.3 -24.5 20.4 23.0 29.7 -930 bps 34.2 45.9 41.7 -18.0 21.0 20.8 20.2 3.7 36.7 58.9 61.1 -39.8 0.5 5.9 0.5 1.6 12.6 17.0 19.0 -33.6 23.6 36.1 41.5 -43.2 0.76 0.85 0.62 22.4 5,948 6,407 6,624 -10.2	0.4 1.1 1.7 9.9 0.2 0.0 0.0 -24.8 -100.0 13.0 98.0 106.5 79.7 22.9 135.5 29.3 35.9 23.1 26.6 27.1 230.2 274.7 209.4 10.0 260.9 91.5 124.5 121.3 -24.5 126.7 20.4 23.0 29.7 -930 bps 22.5 34.2 45.9 41.7 -18.0 44.0 21.0 20.8 20.2 3.7 21.6 36.7 58.9 61.1 -39.8 61.2 0.5 5.9 0.5 1.6 2.6 12.6 17.0 19.0 -33.6 18.8 23.6 36.1 41.5 -43.2 39.8 0.76 0.85 0.62 22.4 0.89 5,948 6,407 6,624 -10.2 6,335	0.4 1.1 1.7 9.9 0.2 N.A 0.0 0.0 -24.8 -100.0 13.0 -100.0 98.0 106.5 79.7 22.9 135.5 -27.7 29.3 35.9 23.1 26.6 27.1 8.3 230.2 274.7 209.4 10.0 260.9 -11.7 91.5 124.5 121.3 -24.5 126.7 -27.8 20.4 23.0 29.7 -930 bps 22.5 -211 bps 34.2 45.9 41.7 -18.0 44.0 -22.1 21.0 20.8 20.2 3.7 21.6 -3.0 36.7 58.9 61.1 -39.8 61.2 -39.9 0.5 5.9 0.5 1.6 2.6 -79.0 12.6 17.0 19.0 -33.6 18.8 -33.1 23.6 36.1 41.5 -43.2 39.8 -40.6 0.76 0.85

Source: Company, ICICIdirect.com Research

Change in estimates

	FY17E			FY18E		
Old	New	% Change	Old	New	% Change	Comments
						We expect revenues to grow at a CAGR of 21.2% over
2,115.0	2,039.2	-3.6	2,586.5	2,513.6	-2.8	FY16-18E
503.9	456.9	-9.3	620.5	574.1	-7.5	
						We have revised our EBITDA magins downwards due to
23.8	22.4	-142 bps	24.0	22.8	-115 bps	persistent cost pressure
141.4	131.5	-7.0	196.7	186.6	-5.1	
6.4	5.9	-7.5	8.9	8.4	-5.6	
	2,115.0 503.9 23.8 141.4	Old New 2,115.0 2,039.2 503.9 456.9 23.8 22.4 141.4 131.5	Old New % Change 2,115.0 2,039.2 -3.6 503.9 456.9 -9.3 23.8 22.4 -142 bps 141.4 131.5 -7.0	Old New % Change Old 2,115.0 2,039.2 -3.6 2,586.5 503.9 456.9 -9.3 620.5 23.8 22.4 -142 bps 24.0 141.4 131.5 -7.0 196.7	Old New % Change Old New 2,115.0 2,039.2 -3.6 2,586.5 2,513.6 503.9 456.9 -9.3 620.5 574.1 23.8 22.4 -142 bps 24.0 22.8 141.4 131.5 -7.0 196.7 186.6	Old New % Change Old New % Change 2,115.0 2,039.2 -3.6 2,586.5 2,513.6 -2.8 503.9 456.9 -9.3 620.5 574.1 -7.5 23.8 22.4 -142 bps 24.0 22.8 -115 bps 141.4 131.5 -7.0 196.7 186.6 -5.1

Source: Company, ICICIdirect.com Research

Assumptions

			C				F1:	C
			Current				Earlier	Comments
	FY14	FY15	FY16	FY17E	FY18E	FY15	FY17E	FY18E
								We expect volumes to increase at a CAGR of 22.5% over FY16-
Volume (MT)	1.8	2.3	2.7	3.2	4.0	2.4	3.3	4.0 18E
Realisation (₹)	6,697	6,182	6,429	6,365	6,298	6,032	6,420	6,528
EBITDA per Tonne (₹)	1,455	1,880	1,475	1,426	1,438	1,750.0	1,530.0	1,566.0 EBITDA/tonne to reach ₹ 1,438 in FY18E

Source: Company, ICICIdirect.com Research * Earlier figures include ferro alloy business



Company Analysis

Dominant player in North-East region

Star Ferro Cement (SFCL) is the largest cement player in the North-East region (NER) with over 23% market share. Demand growth in this region has consistently remained higher than the growth at pan-India level. SFCL has expanded its capacity from 1.5 MT in FY13 to 3.9 MT in FY16. This, in turn, has helped SFCL to gain market share in the NER. With the government's thrust on infrastructure development, demand growth in NER is expected to remain healthy over the coming years.

Declining operating margins, policy changes a key challenge

EBITDA margins have declined from 30.4% in FY15 to 23.9% in FY16 mainly due to increase in coal cost, higher freight and RM cost. Over the next two years, we expect cost pressures to continue to make it difficult for the company to regain 30% levels in operating margins. Further, various benefits (like capital investment subsidy, interest subsidy on working capital and transport subsidy) that the company enjoys under the NE industrial policy (NEIIPP 2007) will expire in 2018. This will further put pressure on the operating margins of the company.

Receipt of subsidy key trigger

SFCL is entitled to receive ~₹ 600 crore of subsidy from the government. However, the receipt of subsidy has been delayed resulting in increased debt. The company has received ₹ 25 crore subsidy in this quarter and expects to receive remaining amount in the next two or three quarters. We believe receipt of subsidy may help make the company debt free (FY16 debt was at ₹ 749 crore) and act as a key trigger for the company.

Reverse merger of SFCL in Star Cement to simplify holding structure

The board has approved reverse merger of Star Ferro & Cement with Star Cement. Under this scheme Star Ferro & Cement shareholders will receive 1.33 shares of Star Cement for every one share held. Consequently, Star Ferro & Cement will be dissolved and Star Cement will be the new entity. The price of the company will be adjusted to ~₹ 85 per share. The merger will help the promoter gain listing benefits as previously the promoter shares were privately held. Hence, this would represent true holding of promoters i.e. 74.9% from 64.4%. We believe these changes will be effective in the next two or three quarters.

Exhibit 1: Pre-merger promoter holding of company

Pre-merger holding in Star Ferro & Cement						
SFCL	Number of shares	% Holding				
Promoter	143,123,840.2	64.4				
Others	79,049,149.8	35.6				
Total	222,172,990.0	100.0				

Pre-merger holding in Star Cement							
SCL	Number of shares	% Holding					
SFCL	295,475,000.0	70.5					
Promoters	123,673,559.9	29.5					
Public	65,360.0	0.0					
Total	419,213,920.0	100.0					

Pre-merger effective promo	oter holding
SCL	% Holding
Promoter thr SFCL	45.4
Promoter	29.5
Total	74.9

Source: Company, ICICIdirect.com Research

Under the merger, every shareholder of SFCL will receive 1.33 shares of SCL for every one share held. Hence, the number of shares will increase from 22.2 crore shares to 29.5 crore shares. Further, considering 12.4 crore shares of promoters in SCL the overall shares in SCL are expected to reach 41.92 crore

Exhibit 2: Post merger shareholding pattern							
SCL	Number of shares	% Holding					
Promoter	314,028,267.3	74.9					
Others	105,135,369.3	25.1					
Public	65,360.1	0.0					
Total	419,228,996.7	100.0					

Source: Company, ICICIdirect.com Research

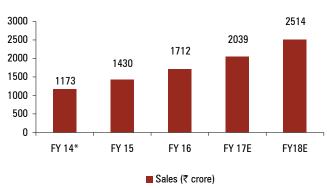


Expect cement revenue CAGR of 21.2% during FY16-18E

The company has increased its total cement capacity from 1.27 MT in FY12 to 3.1 MT in FY14. SFCL has also taken three grinding units on hire with total capacity of 0.76 MT. This leads to a total capacity of ~3.9 MT. Moreover, SFCL is exploring opportunities in Bangladesh. Given this backdrop, we expect cement revenues to grow at a CAGR of 21.2% in FY16-FY18E.

Exhibit 4: Capacity addition plans (standalone)

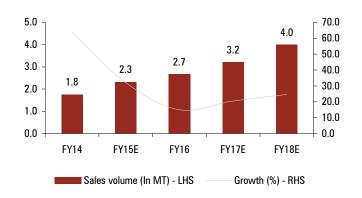
Exhibit 3: Cement revenues to grow at CAGR of 21.2% during FY15-17E



Remarks (MT) Category Meghalaya 0.62 Integrated unit Meghalaya 0.70 Clinker unit Q4FY13 Q4FY13 3 Guwhati (Assam) 1.80 Grinding unit On lease from Q3FY15 West Bengal 0.46 Grinding unit West Bengal On lease from Q3FY16 0.30 Grinding unit West Bengal 1.00 Grinding unit FY18E 5 Capacity at the end of FY18E

Source: Company, ICICIdirect.com Research, * Figures include ferro alloy business

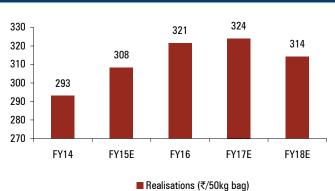
Exhibit 5: Volume to grow led by capacity expansion



Source: Company, ICICIdirect.com Research

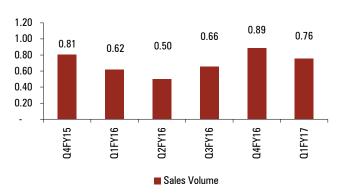
Exhibit 6: Realisation trend

Source: Company, ICICIdirect.com Research



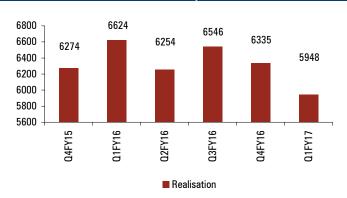
Source: Company, ICICIdirect.com Research

Exhibit 7: Q1FY17 volume increases 22



Source: Company, ICICIdirect.com Research

Exhibit 8: ...realisation at ₹5,948 in the quarter



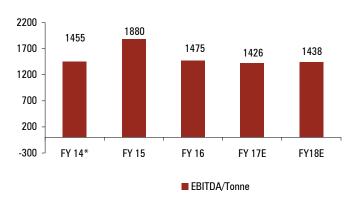
Source: Company, ICICIdirect.com Research, * Figures include ferro alloy business



Margins to remain under pressure due to increase in operating cost

We expect pricing pressure and increase in operating expenses led by increase in marketing spend to pressurise margins in the next two years.

Exhibit 9: Expect EBITDA/tonne of ₹1,438 in FY18E



Source: Company, ICICIdirect.com Research* Previous figures include ferro alloy business

Exhibit 10: EBITDA growth trend



Source: Company, ICICIdirect.com Research* Previous figures include ferro alloy business

Exhibit 11: EBITDA margin at 20.4% in Q1FY17

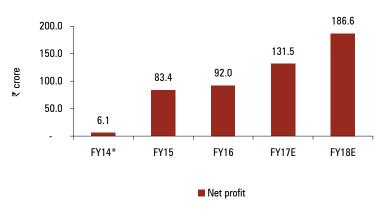


Source: Company, ICICIdirect.com Research * Previous figures include ferro alloy business

Net profit to increase from ₹ 92 crore to ₹ 186 crore in FY18E

Net margin declined from 5.8% in FY15 to 5.4% in FY16. However, net margin is expected to increase to 7.4% in FY18E mainly led by lower depreciation and interest expenses.

Exhibit 12: Profitability growth trend



Source: Company, ICICIdirect.com Research* Previous figures include ferro alloy business



Valuations

SFCL's utilisation has improved from 44.1% in FY13 to over 75% in FY16 led by robust demand in the North-East region (NER). We expect the same to remain healthy, going forward, given the limited available capacity in the market, in which it operates. The company aims to achieve market share of over ~30% over the next five to seven years from the current 23% (led by aggressive marketing efforts). Although we do not expect the company to maintain ₹ 1,500 EBITDA/t post FY18 due to expiry of NEIIPP policy, healthy demand & pricing environment in NER region will enable the company to maintain EBITDA/t of over ₹ 1000/t (in line with many large cap cement companies). Also, receipt of subsidy could act as a key trigger. Hence, we maintain our BUY recommendation on the stock with a revised target price of ₹ 132/share (i.e. 6.0x FY18E EV/EBITDA).

Exhibit 13: Key assumption	s				
₹ per tonne	FY14*	FY15	FY16	FY17E	FY18E
Sales Volume	1.8	2.3	2.7	3.2	4.0
Net Realisation*	6697	6182	6429	6365	6298
Total Expenditure	5242	4301	4954	4939	4859
Raw material	1196	940	1354	1266	1200
Changes in Inventory	-44	52	-116	0	0
Employee cost	448	394	429	388	380
Other expenses	3642	2915	3298	3284	3279
EBITDA per Tonne	1455	1880	1475	1426	1438

Source: ICICIdirect.com Research, * Previous figures include ferro alloy business



Source: Company, ICICIdirect.com Research

Exhibit 15: Valuation Sales Growth **EPS** EV/EBITDA RoNW RoCF FY15 1427.0 1,151.4 30.1 171.1 12.3 3.8 21.9 12.5 FY16 1709.5 19.8 4.1 27.3 173.9 12.3 10.3 12.0 FY17E 2035.0 19.0 5.9 42.8 19.1 170.5 15.4 14.5 2508.9 23.3 13.5 129.6 18.4

41.9

FY18E

18.1

^{*} Previous figures include ferro alloy business



Recommendation history vs. consensus estimates



Source: Bloomberg, Company, ICICIdirect.com Research, * Initiated coverage on 18 March 2015

17 -			
Ke	v e	ve	nts

Date	Event
Mar-05	Commences operations with cement capacity of 0.40 MT and power capacity of 8 MW
Mar-12	Increases clinker capacity from 0.80 MT to 2.60 MT, cement capacity from 1.27 MT to 3.0 MT and power capacity from 8 MW to 51 MW
Apr-15	Completes process of de-merger of ferro alloys division of Star Ferro and Cement (SFCL) into Shyam Century Ferrous Ltd
Oct-15	Hires 0.3 MT grinding unit in West Bengal

Source: Company, ICICIdirect.com Research

Top 1	0 Shareholders				
Rank	Name	Last filing date	% O/S	Position (m)	Change (m)
1	Bhajanka (Prem Kumar)	31-Mar-16	12.58	27.9	0.02
2	Agarwal (Sanjay)	22-Jul-16	7.6	16.8	-2.68
3	Bhajanka (Santosh)	31-Mar-16	6.8	15.0	0.00
4	Bhajanka (Sajjan)	22-Jul-16	6.7	14.9	-1.73
5	Agarwal (Divya)	31-Mar-16	6.5	14.5	0.00
6	Sriram Vanijya Pvt. Ltd.	31-Mar-16	3.8	8.5	0.00
7	Brijdham Merchants Pvt. Ltd.	31-Mar-16	3.5	7.7	0.00
8	Sumangal International Pvt. Ltd.	31-Mar-16	3.5	7.7	0.00

Snareholding Pattern													
(in %)	Jun-15	Sep-15	Dec-15	Mar-16	Jun-16								
Promoter	66.37	66.37	66.43	66.64	66.65								
FII	0.11	0.11	0.11	0.11	0.11								
DII	0.02	0.01	0.01	0.01	0.01								
Others	33.50	33.52	33.46	33.25	33.24								

Source: Reuters, ICICIdirect.com Research

Sumangal Business Pvt. Ltd.

Sriram Merchants Pvt. Ltd.

Recent Activity

10

n			0.11		
Buys			Sells		
Investor Name	Value	Shares	Investor Name	Value	Shares
Auroville Investments Pvt. Ltd.	3.24	1.85	Agarwal (Sanjay)	-4.95	-2.68
Agarwal (Sharaddha)	1.26	0.81	Bhajanka (Sajjan)	-3.19	-1.73
Bhajanka (Prem Kumar)	0.04	0.02	Agarwal (Bhavna)	-1.02	-0.55

3.1

3.0

31-Mar-16

31-Mar-16

6.8

6.7

0.00

0.00

Source: Reuters, ICICIdirect.com Research



Financial summary

Profit and loss statemen	nt			₹	Crore
(Year-end March)	FY14*	FY15	FY16	FY17E	FY18E
Total operating Income	1,173.3	1,430.4	1,712.1	2,039.2	2,513.6
Growth (%)	77.9	21.9	19.7	19.1	23.3
Raw material cost	209.6	217.6	365.7	405.7	479.0
Inc/dec in stock	-7.8	11.9	-20.2	0.0	0.0
Employees cost	78.9	91.3	108.4	124.3	151.7
Others	637.7	674.5	863.2	1052.3	1308.9
Total Operating Exp.	918.4	995.4	1,317.1	1,582.4	1,939.5
EBITDA	254.9	435.1	395.0	456.9	574.1
Growth (%)	115.4	70.7	-9.2	15.7	25.7
Depreciation	161.6	223.7	171.5	162.2	170.3
Interest	87.2	87.4	83.4	83.8	78.3
Other Income	4.3	4.2	4.4	4.3	4.7
PBT	10.4	128.2	144.5	215.1	330.2
Total Tax	2.7	4.8	5.5	18.4	49.5
PAT	6.1	83.4	92.0	131.5	186.6
Growth (%)	-75.3	1,266.6	10.3	43.0	41.9
Adjusted EPS (₹)	0.3	3.8	4.2	5.9	8.4

Source: Company, ICICIdirect.com Research, * Previous figures include ferro alloy business

Cash flow statement					₹ Crore
(Year-end March)	FY14*	FY15	FY16	FY17E	FY18E
Profit after Tax	6.1	83.4	92.0	131.5	186.6
Add: Depreciation	161.6	223.7	171.5	162.2	170.3
(Inc)/dec in Current Assets	-183.8	-178.3	-372.9	-187.7	-346.6
Inc/(dec) in CL and Provisions	260.4	142.0	183.3	158.9	87.0
CF from operating activities	244.3	270.8	73.9	264.9	97.4
(Inc)/dec in Investments	0.0	0.0	0.0	0.0	0.0
(Inc)/dec in Fixed Assets	-139.5	-21.5	-70.6	-156.0	-105.0
Others	-7.8	87.5	49.2	65.2	94.0
CF from investing activities	-147.2	66.0	-21.5	-90.8	-11.0
Issue/(Buy back) of Equity	0.0	0.0	0.0	0.0	0.0
Inc/(dec) in loan funds	-11.8	-152.5	57.3	0.0	-50.0
Dividend paid & dividend tax	-12.2	-26.0	-25.9	-26.0	-26.0
Inc/(dec) in Sec. premium	0.0	-63.4	3.8	0.0	0.0
Others	-87.5	-87.4	-83.4	-83.8	-78.3
CF from financing activities	-111.5	-329.3	-48.2	-109.9	-154.3
Net Cash flow	-14.4	7.6	4.3	64.2	-67.9
Opening Cash	27.1	12.7	20.3	24.5	88.8
Closing Cash	12.7	20.3	24.5	88.8	20.9

Source: Company, ICICIdirect.com Research, * Previous figures include ferro alloy business

Balance sheet				₹	Crore
(Year-end March)	FY14*	FY15	FY16	FY17E	FY18E
Liabilities					
Equity Capital	22.2	22.2	22.2	22.2	22.2
Reserve and Surplus	664.1	658.1	727.9	833.4	994.1
Total Shareholders funds	686.3	680.3	750.2	855.6	1,016.3
Total Debt	844.3	691.8	749.1	749.1	699.
Deferred Tax Liability	77.3	94.6	107.2	107.2	107.
Minority Interest / Others	252.9	323.1	359.6	424.8	518.
Total Liabilities	1,860.7	1,789.7	1,966.1	2,136.8	2,341.
Assets			4 707 0		4 005
Gross Block	1,582.4	1,662.4	1,725.0	1,830.0	1,935.
Less: Acc Depreciation	410.7	634.4	805.9	968.2	1,138.
Net Block	1,171.7	1,028.0	919.1	861.9	796.
Capital WIP	99.5	41.0	49.0	100.0	100.
Total Fixed Assets	1,271.2	1,068.9	968.1	961.9	896.
Investments	1.5	1.5	1.5	1.5	1.
Inventory	175.5	109.1	209.2	250.9	309.
Debtors	109.7	309.8	448.8	534.3	618.
Loans and Advances	286.8	680.2	814.0	854.7	1,053.
Other Current Assets	349.4	0.4	0.5	20.4	25.
Cash	12.7	20.3	24.5	88.8	20.
Total Current Assets	934.0	1,119.9	1,497.0	1,749.0	2,027.
Creditors	148.7	77.0	140.4	167.3	206.
Provisions	197.7	324.0	360.6	408.8	378.
Total Current Liabilities	346.4	401.0	501.0	576.0	584.
Net Current Assets	587.6	718.9	996.1	1,173.0	1,442.
Others Assets	0.0	0.0	0.0	0.0	, 0.
Application of Funds	1,860.3	1,789.3	1,965.7	2,136.4	2,341.

Source: Company, ICICIdirect.com Research, * Previous figures include ferro alloy business

Key ratios			_	_	
noy ratios					
(Year-end March)	FY14*	FY15	FY16	FY17E	FY18E
Per share data (₹)					
EPS	0.3	3.8	4.1	5.9	8.4
Cash EPS	7.6	13.8	11.9	13.2	16.1
BV	30.9	30.6	33.8	38.5	45.7
DPS	0.5	1.0	1.0	1.0	1.0
Cash Per Share	0.6	0.9	1.1	4.0	0.9
Operating Ratios (%)					
EBITDA Margin	21.8	30.5	23.1	22.4	22.9
PBT / Total Operating income	0.6	8.7	8.4	10.6	13.2
PAT Margin	0.5	5.8	5.4	6.5	7.4
Inventory days	54.7	27.9	44.7	45.0	45.0
Debtor days	34.2	79.2	95.8	95.8	90.0
Creditor days	46.3	19.7	30.0	30.0	30.0
Return Ratios (%)					
RoE	0.9	12.3	12.3	15.4	18.4
RoCE	5.2	12.5	12.0	14.5	18.1
RoIC	5.3	12.2	11.8	15.1	18.2
Valuation Ratios (x)					
P/E	411.0	30.1	27.3	19.1	13.5
EV / EBITDA	13.1	7.3	8.2	6.9	5.6
EV / Net Sales	2.9	2.2	1.9	1.6	1.3
Market Cap / Sales	2.1	1.8	1.5	1.2	1.0
Price to Book Value	3.7	3.7	3.3	2.9	2.5
Solvency Ratios					
Debt/EBITDA	3.3	1.6	1.9	1.6	1.2
Debt / Equity	1.2	1.0	1.0	0.9	0.7
Current Ratio	2.7	2.8	3.0	3.0	3.5
Quick Ratio	2.2	2.5	2.6	2.6	2.9

Source: Company, ICICIdirect.com Research, * Previous figures include ferro alloy business



ICICIdirect.com coverage universe (Cement)

	CMP			M Cap	EPS	(₹)		EV/EBIT	DA (x)		EV/Tor	ne (\$)		RoCE	E (%)		RoE	(%)	
Company	(₹)	TP(₹)	Rating	(₹ Cr)	FY16	FY17E	FY18E	FY16	FY17E	FY18E	FY16	FY17E	FY18E	FY16	FY17E	FY18E	FY16	FY17E	FY18E
ACC*	1662	1875	Buy	31,217	31.3	57.8	68.2	25.6	17.8	14.6	163	147	141	6.0	11.9	13.4	7.0	12.0	12.9
Ambuja Cement*	264	300	Buy	40,920	5.2	7.5	8.3	25.0	19.0	16.8	164	173	172	7.9	12.0	13.3	7.8	10.8	11.3
UltraTech Cem	3637	4000	Buy	99,799	79.8	100.7	124.6	23.1	18.5	15.8	247	231	227	12.0	13.9	16.4	10.6	11.6	13.3
Shree Cement	16673	14,800	Buy	58,022	131.4	287.5	609.1	44.9	24.6	14.7	472	361	333	5.3	12.1	24.5	7.4	14.1	23.4
Heidelberg Cem	122	135	Hold	3,059	1.7	4.1	6.0	16.7	11.4	9.4	108	106	103	7.1	12.1	14.6	4.3	9.3	12.2
India Cement	116	105	Buy	3,564	4.5	7.3	6.2	8.3	7.1	7.2	70	67	65	8.4	9.8	8.7	4.2	5.8	4.7
JK Cement	737	625	Hold	5,154	14.5	47.6	60.3	15.0	8.5	7.9	105	100	99	8.8	15.1	15.5	5.9	16.5	17.6
JK Lakshmi Cem	428	405	Buy	5,038	0.5	3.6	14.3	24.6	18.0	11.4	133	113	100	3.4	6.1	12.0	0.5	3.2	11.2
Mangalam Cem	282	310	Buy	753	0.0	12.3	29.2	30.9	9.7	5.9	56	47	44	1.3	9.6	16.1	NA	6.5	13.4
SFCL	113	132	Buy	2,509	4.1	5.9	8.4	8.2	6.9	5.6	174	170	130	12.0	14.5	18.1	12.3	15.4	18.4

Source: Company, ICICIdirect.com Research



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